

ESMU-HUMANE WINTER SCHOOL 28 February – 6 March 2010, VALENCIA

Preliminary Programme Outline

**Chairman - Dr. Dietmar Ertmann, former Kanzler (Head of Administration),
Universität Karlsruhe, Germany**

The Winter School format consists of a series of presentations, interactive sessions with high level speakers and case study work in small groups of participants.

Sunday, 28 February

19:00 *Welcome all participants; presentation on ESMU, HUMANE & Winter School*
20:30 *Dinner*

Monday, 1 March (9:30 – 17:00)

Theme – Strategy, Frans van Vught, ESMU President; former Rector University of Twente

The challenges of the 21st century: Internationalisation and Globalisation of Higher Education; implications for your institution and your role in management,

Setting the task – Working on a major project, **Dr. Dietmar Ertmann** and **Julian Reinfeldt**, Assistant to Dr. Dietmar Ertmann

Evening team building exercise

Tuesday, 2 March (9:30 - 17:00)

Theme - Human Resource Management, Ada Pellert, Berlin University for Professional Studies (morning)

Theme - Information and Communication technologies, speaker tbc (afternoon)

Excursion – Guided city tour and free time in Valencia

Wednesday, 3 March (9:30 - 17:00)

Theme - Financial management, Jan W. Meinsma, Executive Board, Windesheim University of Applied Sciences, former director of finance Utrecht University

Presentation and Introduction ESMU – HUMANE Winter School Alumni Network

Dinner

Thursday, 4 March (9:30-17:30)

Theme - Managing the financial crisis, Mr. Anders Lundgren, University Director, Royal Institute of technology Stockholm (morning)

Theme - Leadership Management Mr. Anders Lundgren, University Director, Royal Institute of technology Stockholm (afternoon)

Free evening for participants to work on the main Case Study – buffet dinner at hotel

Friday, 5 March (9:30 – 12:30)

Working group sessions to finalise the main Case Study

Lunch

Study-free afternoon and evening for participants

Saturday, 6 March, Jury Session (9:30 – 15:00)

Teams to present their project to the Jury

Lunch

Conclusions by the Jury

Excursion

Closing dinner