



**Annual Conference
King's College, London
Friday 12th to Saturday 13th June 2009**

Identifying and Managing risks in Universities

Agenda

The credit crunch and the subsequent turndown in the global economy has caused a major reappraisal of risk management in all industry sectors (and most spectacularly in financial services!), including higher education. Many European higher education systems are anticipating a deterioration in public funding, and greater levels of uncertainty in the terms of student demand, research funding and the regulation of universities. The assessment and management of risk is now centre stage in the effective management of universities.

Administration is all about reducing uncertainty. If there was no uncertainty, most HUMANE members would be in other careers. Parts of this uncertainty is identified as risks. As an effect of some US scandals, auditors shifted their responsibilities onto management by requesting that the organizations should identify and manage risks. This procedure has spread to Europe, and in some states risk management is one of the prescribed procedures in the public sector.

We have reason to believe that risk management will be an identified activity in most large institutions in a not too distant future. Even if risk is not yet spelt out as an issue in your national system, this conference gives you opportunity to reflect on what might happen, what the effects might be, how effects could be reduced and how you would stand up to your responsibilities if the worst happened.

The kinds of risks that we run differ from institution to institution. But there are some common categories:

- All institutions have the responsibility to provide researchers, teachers and students with a safe and secure working environment. We try to provide this whilst we on the other hand are expected to be institutions open to society.
- We all live with the risk of loss of property, through theft, fire or accident.
- We all run financial risks; less evident and important to public agencies; vitally important to those who are private entities.
- Some of us own our buildings and have to build reserves for maintenance. (A friend of mine on a study visit to Notre Dame in the late 90's fired the final question to the almighty President: "What's the biggest challenge for the next millennium? Answer: The plumbing!")
- We also have to consider scientific risks. How do we protect the intellectual property, whether it belongs to the institution, the teachers or the students. That is not only a matter of financial responsibility, it is also our responsibility that they don't lose results which has cost time out of time of the scholars' lives, time that cannot be replaced.

The conference aims to give insights in the nature of these risks and examples of how institutions identify risks and how risks are reduced or accounted for through presentations from Keynote Speakers and contributed papers.

Friday 12th June 2009

Chairman – John Fürstenbach

12:30 - 14:00 *Registration and Lunch at Franklin Wilkins Building, Stamford Street, Waterloo SE1 9NH*

14:00 - 14.15 **Welcome on behalf of King's College London**
Professor Keith Hoggart, Vice Principal External Relations

Session 1

14:15 - 15:00 **Risk Management in Higher Education**
Stephan Clark, KPMG (UK)

15:00 – 15:30 Discussion on Session 1

15:30 – 16:00 *Coffee Break*

Session 2

16:00 – 16:30 **Risk management in Swedish universities**
Inga Astorsdotter, Chief Audit Executive, Department of Internal Audit Swedish University of Agricultural Sciences (SE)

16:30 – 17:00 Discussion on Session 2

Session 3 - The Governance Dimensions of Risk Management

17:00 – 17:30 **Cultures consequences, observations and conclusions about being entrepreneurial in / as a university.**
Harry E. Fekkers, Counselor for Research and Innovation, Universiteit Maastricht (NL)

17:30 – 18:00 **Risk Management in Spanish Universities.**
Gustau Folch, Gerente, Universitat Autònoma de Barcelona (ES)

18:00 – 18:30 Discussion on Session 3 and closure of the first day

19:30 The dinner will be held at:
Tamesa Bar and Brasserie
2nd Floor, Oxo Tower Wharf, Bargehouse Street, Southbank, London SE1 9PH
<http://www.tamesaatoxo.com/>

Saturday, 13th June 2009

Chairman – John Fürstenbach

Session 4

09:00 – 09:45 **Universities a risky business? Risk analysis and internal control through the ages. Some Swedish examples.**
Hans Modig, Former Head of Administration, Lund University (SE)

09:45– 10:15 Discussion on Session 4

Session 5

10:15 – 10:45 **Coping with Public Concern: a strategy for avoiding attacks on the use of animals in Biomedical research.**
Soeren Hartz, Faculty Director - Faculty of Life Sciences, University of Copenhagen (DK)

10:45 – 11:00 Discussion on Session 5

11:00 – 11:30 *Coffee Break*

Session 6

11 :30– 12:00 **Risk Analysis in the Service of Change Management**
Esa Hämäläinen, Director of Administration, Theatre Academy, Helsinki (FI)

12:00 – 12:15 Discussion on Session 6

Session 7

12:15 – 12:45 **Managing Risk during a Major Project**
Sue Hybart, Director of Planning, Cardiff University (UK)

12:45 – 13:00 Discussion on Session 7

13:00 Summing up and closure of the Conference.

13:30 **Lunch**

Social Programme

15:00 – 16:30 (Approx) *Bards, Bishops and Brothels Walk* – a guided tour from the South Bank to London Bridge. It includes the site of the original Globe Theatre - Borough Market – Tate Modern. Taking about an hour and a half - there is a lot to talk about! The walk ends at the George pub for a talk about Shakespeare and the galleried pub.

19:30 The dinner will be held at:
Browns Bar and Brasserie
82-84 St Martin's Lane, Covent Garden, London WC2N 4AA
<http://www.browns-restaurants.co.uk/menu-coventgarden.php>